
**GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS
FOR DISASTER REDUCTION
(A company limited by guarantee)**

**DIRECTORS' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2017**

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION
(A company limited by guarantee)

CONTENTS

	Page
Reference and administrative details of the charity, its trustees and advisers	1
Directors' report	2 - 12
Independent auditor's report	13 - 14
Statement of financial activities	15
Balance sheet	16
Statement of cashflows	17
Notes to the financial statements	18 – 22

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2017**

Directors

Mrs O.K. Chadburn
Mr N.S. Timmins
Mrs E.L. Hillyard

Company registered number

7374358

Charity registered number

1141471

Registered office

8 Waldegrave Road
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Executive Director

M.C. Oxley

Company Secretary

J. Cartwright

Chair of the Global Board

Farah Kabir

Auditor

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Statutory Auditor and Chartered Certified Accountants
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GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2017

The Trustees (who are also Directors of the charity for the purposes of the Companies Act) present their report together with the audited financial statements of Global Network of Civil Society Organisations for Disaster Reduction (the GNDR) for the year ended 31 March 2017. The Directors confirm that the Directors' report and financial statements of the GNDR comply with the current statutory requirements, the requirements of the GNDR's governing document and the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities applicable to Charities preparing their accounts in accordance with Financial Reporting Standard (FRS 102) applicable in the UK and Republic of Ireland (effective 1st January 2015).

Structure, governance and management

a. CONSTITUTION

The GNDR is registered as a charitable company limited by guarantee and was incorporated on 13/9/2010.

The GNDR was officially launched in Geneva during the Global Platform for Disaster Reduction in June 2007. The network is a major international alliance of civil society organisations working to influence and implement disaster risk reduction policies and practices around the world.

b. METHOD OF APPOINTMENT OR ELECTION OF DIRECTORS

Directors are elected and co-opted by the Global Board.

c. POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF DIRECTORS

The Executive Director of the Global Network Secretariat ensures Directors receive induction and training.

d. ORGANISATIONAL STRUCTURE AND DECISION MAKING

The Board of Trustees is responsible for governance and ensuring the charity meets its charitable objects.

The Global Board is mandated to act on behalf of all GNDR's full members, steering the activities of the network. It is composed of 16 full member representatives, one of whom is appointed as the Chair. The current Chair of the Global Board is Farah Kabir who was elected in 2015. The Board has 11 regional representatives who are appointed by the respective regional members. Quarterly teleconferences and periodic face-to-face meetings are held by the Global Board.

The Global Board has 4 subcommittees: Governance, Finance, Strategy Planning and Frontline.

The Finance subcommittee has met at quarterly intervals during the year.

e. GLOBAL AND REGIONAL HUBS

The day to day coordination and management of GNDR is carried out by a small Secretariat team comprising of the UK based Global Hub and regional offices in Latin America, Africa and Asia. The Secretariat is led by the Executive Director, Marcus Oxley. The UK Hub, currently has 6 staff members and is based in office at 8 Waldegrave Road, Teddington, Middlesex TW11 8HT, UK under a leasehold contract.

In Feb 2014 five Regional Development Coordinators were appointed based in regional offices in North Africa, West Africa, Southern Africa, Central and South America, and Asia under hosting agreements with regional Network Members. Two of these positions (Southern Africa & North Africa / West Asia) were appointed on a part-

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

time basis in dual role / job share with regional networks. For several reasons this job share arrangement has not proved to be effective and these positions are currently vacant.

f. ARRANGEMENTS FOR SETTING PAY

The salary structure of the GNDR Secretariat is developed by the GNDR Executive Director in consultation with the Global Board Trustees and Finance sub-committee, commensurate with the skills set and level of experience required to undertake the required tasks, together with the complexity, seniority and responsibilities of the position. Terms & Conditions of Employment including salaries should be competitive with comparable positions within peer organisations, for example non-government organisations, networks within the relevant region and should be relevant to the host country / regional context. The remuneration of regionally recruited staff will be based on "local" salaries appropriate to the national pay-scales within the hosting country / region. They are not designed to reflect "expatriate" salary scales based on European terms and conditions. In this respect it is expected salaries for similar positions across different regions will vary. Salary levels for all Secretariat staff will be periodically (every four to five years) reviewed (market-matched) within the relevant sector and region, where necessary using an external HR Consultancy. The setting of the Executive Director's salary scales and annual increase in line with the above procedures will be the responsibility of the Global Board trustees in consultation with the Finance Committee.

The setting and approval of Secretariat (UK and regional) staff salary scales, including annual performance and cost-of-living increases, will be the responsibility of the GNDR Executive Director, in consultation with the Secretariat Management, the Global Board's Finance Committee and Trustees.

Individual job evaluations will be undertaken for staff members who have significant changes to their roles and responsibilities as laid out in the employee's job descriptions / person specifications under which they were initially employed.

g. RISK MANAGEMENT

A risk register has been prepared and is regularly updated to identify and monitor the major risks to which the charity is exposed. It is reviewed by the Finance Subcommittee at each meeting, and any significant risks are reported to the Directors and Global Board.

The Directors and Global Board have assessed the major risks to which the GNDR is exposed, in particular those related to the operations and finances of the GNDR, and are satisfied that systems and procedures are in place to minimise our exposure to the major risks.

Objectives and Activities

a. POLICIES AND OBJECTIVES

The principal charitable objects of the GNDR are: (1) Prevention or relief of poverty, for public benefit. (2) Community capacity building. (3) Promotion of human rights. (4) Sustainable development. The charitable company is considered to be a public benefit entity.

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

b. STRATEGIES FOR ACHIEVING OBJECTIVES

Our purpose: GNDR is a voluntary network of civil society organisations, associations and individuals who are committed to working together, and engaging with partners and other stakeholders, to increase community resilience and reduce disaster risk around the world. In 2016 GNDR members include over 850 organisations active in 140 countries across virtually every geographical region.

c. ACTIVITIES FOR ACHIEVING OBJECTIVES

The 2016 - 2017 financial year began with GNDR's "Global Summit" held in Bangkok 18-24 April. This major international meeting serves as a biennial general assembly for representatives of the GNDR membership from around the world to meet together and discuss critical issues relevant to the current and future work of GNDR. One of the highlights of this years' Global Summit was the adoption of GNDR's new strategy "Stronger Together" 2016-2020 which outlines the purpose, objectives and expected outcomes the global network hopes to achieve over the next five years: -

GNDR's **purpose** is to enhance the effectiveness of civil society organisations around the world to collaborate together, and strengthen engagement and partnerships with other relevant stakeholders, to contribute towards strengthening the resilience of communities and nations and reduce disaster risk.

To achieve this purpose GNDR has identified three mutually reinforcing strategic objectives. The combination of these objectives should enhance the relationship between civil society, national and subnational governments and increase the effectiveness of civil society, and the vulnerable people they work with, to participate in governance and development processes and open the door for more inclusive whole-of-society approach to strengthening resilience and disaster risk reduction - as advocated by the Sendai and related 2030 Development frameworks.

Each of the three objectives will be achieved through a number of priority actions. The priority actions will form the basis of the annual work plans and associated budgets supported by this grant agreement.

Strategic Objective 1: *Increase the impact of civil society in influencing policies and practices at local, national, international levels;*

GNDR will support members to increase citizenry awareness and engagement, speak with a collective voice, and undertake joint actions to influence policy development and increase accountability for implementation through participatory monitoring.

Strategic Objective 2: *Enhance collaboration capabilities of civil society and cooperation with other stakeholders;*

GNDR will strengthen its operational and institutional capacities and those of other civil society networks and/or platforms at national and regional levels to support collaborative and partnership approaches between members and with other actors.

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

Strategic Objective 3: Strengthen the creation, analysis and sharing of knowledge;

GNDR will support the creation, sharing and using of new and existing scientific and local knowledge, information and practices to increase mutual understanding, build consensus, develop shared perspectives and support cooperation.

Guiding Principles:

The implementation of the “*Stronger Together*” strategy will be guided by six core principles that are cross-cutting across all of GNDR’s work:

1. **Start at the local level.** Recognise the local context and understand local perspectives of risk
2. **Partner and collaborate.** Work with all groups and levels
3. **Leave no one behind.** Implement equity-sensitive approaches that ensure inclusion of all groups, particularly those most at-risk
4. **Mobilise local resources.** Build on existing capacities, knowledge and other sources of resilience
5. **Align across policies.** Ensure coherence across disasters, climate change and other development agendas.
6. **Hold institutions and individuals to account.** Enhance accountability to affected populations.

Achievements and performance

REVIEW OF STRATEGIC ACTIVITIES The following narrative provides an overview of key activities achieved during 2016-2017 coordinated from GNDR’s Secretariat office in London, UK, as well as the three regional offices in Latin America, Africa and Asia.

Strategic Objective 1: Increase the impact of civil society in influencing policies and practices at local, national and international levels;

At the start of the year members were consulted to better understand the barriers and constraints to more meaningful participation of at-risk people and local actors in the design and implementation of risk reduction policies and practices. The findings of the consultation coalesced around 3 existing barriers: 1) Different institutional and individual stakeholders do not see the benefits of collaboration; 2) Stakeholders do not know how to collaborate; and 3) Stakeholders do not feel accountable to collaborate.

Accordingly, the focus over the year has been both to directly advocate, and to support our members to advocate, for more systematic collaboration between governments and communities. Our growing network has meant we have been able to mobilise civil society to lobby across a wide range of national governments, and our role as UNISDR’s NGO Focal Point has given us opportunities to open up political space for civil society. Particular highlights include: -

InCollaboration: a joint advocacy initiative with NGO networks

A joint advocacy initiative with 17 NGO networks globally to develop consensus on key messages and implement a shared workplan of activities towards more systematic collaboration between governments and

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

communities. A number of resources were developed to help CSOs advocate in the run up to the Global Platform for DRR (GP-DRR) in May 2017 including:

- A joint civil society statement, presented during the GP-DRR proceedings
- **“How’s Your Collaboration?”** scorecards, designed to get governments and organisations reflecting on their own levels of collaboration with communities
- The scorecards were handed out at the GP-DRR, with many local government representatives expressing how useful they are to assess their own collaboration.

Advocacy capacity building

A survey was conducted with members to identify current capacities and gaps in relation to advocacy. There was huge amount of knowledge and evidence amongst the membership that could support effective advocacy at the national level, although members lack the capacity to fully utilise this information. As a result of this consultation GNDR developed two resources for our membership.

1. **National Advocacy Toolkit**: A members guide on how to plan a joint advocacy initiative around a resilience issue targeting national actors
2. **e-learning course on How to Use Evidence in Your Advocacy**: Helps users to understand the need to use evidence in their influencing; the different types of information that can be used for different audiences and purposes;

In addition, a Training of Trainers on Planning and Implementing Joint Advocacy Initiatives was held in Dhaka in September. The workshop ran through the stages of planning and implementing a national level advocacy initiative using the two interrelated tools designed by GNDR. All members were extremely positive about the e-learning and the toolkit, calling them useful and informative, and were enthusiastic to share the resources with others.

Following the training of trainers, the 13 participants held workshops in each of their own countries to design an advocacy initiative around a share resilience issue. They are now part way through implementing their initiatives, providing regular updates on their advocacy targets.

Sharing local voices at the Global Platform for DRR, Cancun, Mexico

GNDR was appointed UNISDR’s NGO Focal Point, and tasked with coordinating civil society in the run up to and during the Global Platform for DRR. This meant the GNDR secretariat / membership were able to join the Organising Teams for the all the Global Platform sessions, including recommendations of panellists. In line with the NGO focal point role GNDR, coordinated the development of a Civil Society Statement, and were invited to speak in a number of plenary and thematic sessions supporting call for more systematic collaboration with local actors in resilience building.

GNDR organised a “Views from the Frontline” side event, where audience members could speak to local actors about their perspectives of risk and hear about the local and global findings of the *Frontline* programme. The

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

event was extremely well attended and we received positive feedback about the opportunity to speak to local people at a global conference.

GNDR also had a booth in the marketplace that became a convening place for civil society and allowed us to build new relationships and partnerships.

Coordinating civil society at other global and regional events

In May 2016 GNDR coordinated civil society inputs at the World Humanitarian Summit in Istanbul by developing a position paper calling for coherence between the implementation of the Grand Bargain, the SDGs, the SFDRR and the Paris Agreement. At the WHS, GNDR promoted key messages around the need to build resilience at the local level to reduce the humanitarian burden. We believe that if humanitarian action is to be effective we must build resilience before disasters hit, build on local capacities during crises, and build back better afterwards. Examples from *Frontline* and the 365 disasters campaign were used to raise awareness of the complex local contexts that must be taken into account in humanitarian work. These messages were reinforced by a GNDR Secretariat staff member who was invited to be a panellist on the closing plenary

GNDR Secretariat staff and members attended the Regional Platforms for DRR in Asia, Africa, the Americas, and Europe. At these platforms GNDR played the role of civil society coordinator, organising calls between NGOs prior to the platforms, daily debriefs during the platforms, and leading the development of civil society statements.

GNDR remains a member of the DRR working group of European VOICE network and a co-chair of the Bond DRR group, playing a critical role in coordinating advocacy and knowledge sharing amongst UK-based NGOs. As Bond co-chair we have organised meetings with the Department for International Development to input into their new structure and workplan, led the development of joint research and position papers, and invited speakers from Universities to share opportunities for collaboration.

Strategic Objective 2: Enhance collaboration capabilities of civil society and cooperation with other stakeholders

GNDR has been building bridges between environmental, climate change, DRR and development communities at global and regional actors through attendance and collaboration at relevant meetings. We have also been creating resources and opportunities for our members to work with each other and with other actors.

In addition, a critical focus for GNDR over the last year has been strengthening the way our members and the Secretariat work together. We have dedicated significant work towards our governance and operational systems in the regions. Our main activities under this objective are shared below.

Local action planning and coalition building

In the second year of the *Frontline* programme, our members have been using the data they collected to bring different actors together to develop locally appropriate resilience plans. This has involved holding community workshops, inviting local government, small medium enterprises and UN agencies to join local community members to review the findings from the *Frontline* surveys and to identify priorities and actions going forward to jointly build resilience. These workshops increased awareness of the importance of coherence and

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

collaboration, and the development of partnerships. Some national workshops resulted in the participants setting up Whatsapp groups to continue talking, and others resulted in the government organising a subsequent workshop for all the participants to discuss progress.

Case Studies of Collaboration

Working with the other networks in the In-collaboration Initiative, GNDR mobilised its wider membership to gather **Case Studies of Collaboration**. These good practice examples demonstrate the value of collaboration and can support advocacy and lobbying with national governments and UN agencies. This collection of case studies will inform the development of a guide on "How to Build Resilience Collaboratively" and input into the UNISDR "Words into Action" guidelines on enhanced State – civil society collaboration.

Helping members connect with national and regional networks

GNDR continues to support members to take part in joint actions organised by other networks. This has included inviting GNDR's European members to take part in a review of European Commission's resilience policies led by the VOICE network; and connecting our members in Asia into the process of developing a regional civil society statement for the Asian Ministerial Conference on DRR (AMCDRR), being led by our partner, the Asian Disaster Reduction and Response Network.

Collaboration exercises at the GNDR Global Summit

GNDR held its "Global Summit" in Bangkok on 18-24 April. This major international meeting serves as a biennial general assembly for representatives of the GNDR membership from around the world to meet together and discuss critical issues. 150 participants took part in the Summit, which aimed to strengthen collaboration between members around the world, and between civil society and other actors. Towards this, a major part of the agenda was a simulation that saw participants offered opportunities to work together and challenges to overcome in a disaster preparedness scenario.

Working groups on communications, membership and resources

With the start of the "Stronger Together" strategy, GNDR spent some time conducting an analysis of where the network's strengths and weaknesses lie. This resulted in the establishment of communications, membership and resources working groups to better understand and address barriers.

The **Communications** Working Group has reviewed internal communications and coordination in consultations with the Secretariat, Global Board, and wider membership. It highlighted the need for enhanced communication between members, especially across geographic boundaries, although a lack of time and understanding of different groups' interests has been holding this back. New online platforms and a thorough examination of different member interests and capacities have been identified as potential ways forward.

The **Membership** Working Group highlighted the needs to establish a more coherent and thorough system for managing our members. As such we have begun the process of member re-categorisation, aiming to increase ownership and identity amongst the members, and to provide a basis to better meet our members' needs.

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

The **Resources** Working Group identified ways to strengthen fundraising process, including by creating easy to navigate databases and portals of information related to GNDR's work. Going forward the working group will increasingly look at ways to support the diversification and regionalisation of the GNDR funding base

Establishing Regional Advisory Groups

GNDR will be establishing Regional Advisory Groups in 5 pilot regions (South Asia; South East Asia and East Asia; Pacific; West and Central Africa; Latin America and Caribbean). These groups will be composed of a member from each country and designed to strengthen governance of the network. The groups will meet in person annually and will discuss and feedback priorities and inputs to GNDR's Global Board. This will help ensure our workplan best meets the needs of our growing membership.

Ongoing capacity building of secretariat

To strengthen the capacities of the GNDR Secretariat to better support the network members, a selection of the Secretariat undertook a UNISDR-led online training on local resilience, a course on Monitoring and Evaluation, and a course on mobilising for campaigns.

Developing a diverse funding base for GNDR members

GNDR has engaged a part time fundraising consultant to support GNDR apply for funds for the implementation of collaboration projects across the network. Over the course of the year GNDR has had detailed discussions on future partnership agreements with donor governments including the Swiss, German, America and European Commission. It is expected these discussions will result in extended and new multi-year partnership agreements being signed in the next financial year (2017-2018). This should provide GNDR with a more sustainable and predictable resource base.

Plans are also in place for GNDR to hire a full time Fundraising Coordinator to more systematically support members in their regional fundraising and continue with the diversification of funding sources for the realisation of the "Stronger Together" strategy.

Strategic Objective 3: Strengthen the creation, analysis and sharing of knowledge;

As the network has grown, so too had the knowledge and skillsets available for members to share and utilise. This year GNDR focused on developing and disseminating the learning from our *Frontline* programme, and developing plans for our new participatory action-learning methodology, *Views from the Frontline*. GNDR members welcomed the joint creation of learning resources and is a priority action that will be strengthened over the coming year. Below are some of the key activities under this objective undertaken this year.

Development of the *Views from the Frontline* methodology

In consultation with GNDR members and advisors a detailed concept note and outline proposal has been developed for a participatory people-centred local monitoring mechanism to measure local-level implementation of key elements of the Sendai and other related post-2015 development frameworks.

Funds raised for the further development and piloting of the survey methodology in Tonga and the Philippines have been secured from the Australian government and will start in late 2017. Additional resources to roll out the monitoring to a total of 50 countries are being negotiated with European Commission DEVCO.

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

Frontline learning resources

The SFDRR highlights the importance of local knowledge and involving local people in resilience building. As a result, through the *Frontline* programme we have been collecting local perspectives of threats, consequences, actions and barriers and have created a micro-website to make these local views available to all actors.

All actors can **explore the interactive dashboard of Frontline data**, where information can be dis-aggregated by location, economic status, urban/rural community, age and gender among others.

The website also houses toolkits, such as the *Local Action Planning Guide* and the *National Advocacy Toolkit* (English | French | Spanish), and the **e-learning course** on *How to Use Evidence in Your Advocacy* (English | Spanish).

Also available is a publication of 5 Global Findings from the frontline, and the accompanying recommendations for policy and practice. Readers can also find a **library of country reports** of the findings from the frontline, each with analysis of the local perspectives of risk and resilience

All learning resources have been shared with the GNDR membership and we are now starting to share it with other actors.

Online debates

GNDR continues to run regular online debates between our members. This year this has included discussions on the subjects of "Barriers of collaboration between governments and civil society in the design of policies" and "Opportunities and challenges for creation of joint research with academic institutions".

a. FACTORS RELEVANT TO ACHIEVE OBJECTIVES

Continued support by GNDR institutional partners and donor government remains a critical factor in enabling the network to develop and effectively represent its member organisations. The signing of new and extended partnership agreements with the European Commission, Swiss, German, American governments in 2017/18 should provide an enhanced means of implementation in the short / medium term, allowing time to further develop, regionalise and diversify GNDR's financial base in the longer term.

Financial review

a. INCOME AND EXPENDITURE

The results for the year, as disclosed on page 16, show net incoming resources of £68,635 (2016: net incoming resources £ 80,626). The year-end balance of £ 279,074 (2016: £210,439) represents funds to be spent on the activities outlined in the organisation's global strategy.

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

b. RESERVES POLICY

It is the policy of the GNDR to maintain a minimum of three months' secretariat expenditure in reserves to meet contractual and legal obligations.

c. PRINCIPAL FUNDING & GOING CONCERN

In 2016, the principal sources of funding were the Swiss Agency for Development and Co-operation and OFDA (Office of U.S. Foreign Disaster Assistance - part of USAID). Funding from these principal donors is to continue during the financial year 2017/18. In addition, a new Grant negotiated with the German Government during 2016/17 has subsequently been signed for the amount of EURO 1.8m covering the period April 2017 to October 2019 and on this basis it is considered GNDR will remain a going concern.

Plans for the future

a. FUTURE DEVELOPMENTS

Going forward through 2017 and beyond, GNDR work will focus on achieving the Strategic Objectives and Priority Actions as outlined in the "Forward Together" strategy 2016-2020

As outlined above, the extent to which we are to realise the strategic objectives and desired outcomes depends to a large extent on an enhanced means of implementation including adequate, sustainable and timely resources. Following extensive negotiations throughout 2016 and into 2017 GNDR is in a much stronger financial position having signed a 3 year grant with the German Government for EURO1.8m which will contribute to GNDR's core costs.

Accordingly, given the projected income streams for 2017-2018 the main headline activities for the coming year will be as follows:

Objective 1: Influence policy and practices at all levels

- Support evidence-based policy advocacy at national level
- Strengthen public education / awareness raising at national / sub-national levels
- Local monitoring of Sendai Framework

Objective 2: Enhance capacity of civil society to collaborate

- Strengthen GNDR's governance and Secretariat institutional and operational capacities
- Support strengthening of networks at regional and national levels
- Foster and promote collaboration with related non-DRR networks /alliances

Objective 3: Strengthen sharing, creation and use of knowledge

- Support collaborative action learning
- Enhance sharing of information, knowledge and practices

In support of the above GNDR will be working with its membership and an increasingly diverse range of state / non-state partner organisations, networks and alliances to undertake collaborative actions, forge partnerships

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

and strengthen linkages and coherence with other national, regional and global initiatives. This will involve continuing to develop an increasing diverse and regionalised funding strategy to provide a sustainable longer-term financial base to support the implementation of GNDR strategic objectives, ensure independence of action and increase reserves.

DIRECTORS' RESPONSIBILITIES STATEMENT

The Directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company and charity law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Directors are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

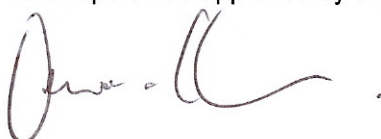
PROVISION OF INFORMATION TO AUDITOR

Each of the persons who are Directors at the time when this Directors' report is approved has confirmed that:

- so far as that Director is aware, there is no relevant audit information as defined by s418 of the Companies Act 2006 of which the charitable company's auditor is unaware, and
- that Director has taken all the steps that ought to have been taken as a Director in order to be aware of any information needed by the charitable company's auditor in connection with preparing his report and to establish that the charitable company's auditor is aware of that information.

This report has been prepared in accordance with the provisions of part 15 of the Companies Act 2006 relating to small companies.

This report was approved by the Directors on [15/2/17] and signed on their behalf, by:



Mrs O.K Chadburn

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

We have audited the financial statements of Global Network of Civil Society Organisations for Disaster Reduction for the year ended 31 March 2017 set out on pages 16 to 23. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 'The Financial reporting Standard applicable in the UK and Republic of Ireland.

This report is made solely to the charitable company's members, as a body, in accordance with section 154 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charitable company's directors those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its directors as a body, for our audit work, for this report, or for the opinion we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As explained more fully in the Directors' responsibilities statement, set out on page 7, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

The Directors have elected for the financial statements to be audited in accordance with the Charities Act 2011 rather than the Companies Act 2006. Accordingly we have been appointed as auditor under section 144 of the Charities Act 2011 and report to you in accordance with regulations made under section 154 of that Act. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the GNDR's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Directors' report is inconsistent in any material respect with the financial statements; or
- the company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- We have not received all the information and explanations we require for my audit.



David Wheeler F.C.C.A. (Senior Statutory Auditor)

Braidwood Wheeler & Co
Statutory Auditor and Chartered Certified Accountants

Goodman House
13a West Street
Reigate
Surrey
RH2 9BL

Date: 19 December 2017

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

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**STATEMENT OF FINANCIAL ACTIVITIES
(incorporating income and expenditure account)
FOR THE YEAR ENDED 31 MARCH 2017**

		Restricted funds	Unrestricted funds	Total funds	Total funds
	Note	2017 £	2017 £	2017 £	2016 £
INCOME					
Income from charitable activities:					
Grants	2	946,278		946,278	1,183,925
Other Income			3,218	3,218	2,462
TOTAL INCOME		946,278	3,218	949,496	1,186,387
EXPENDITURE					
Charitable activities	7	877,604		877,604	1,102,339
Governance costs	3		3,257	3,257	3,422
TOTAL EXPENDITURE	6	877,604	3,257	880,861	1,105,761
Transfer between funds		(112,849)	112,849	-	-
NET INCOME/(EXPENDITURE) – NET MOVEMENT IN FUNDS FOR THE YEAR		(44,175)	112,810	68,635	80,626
RECONCILIATION OF FUNDS					
<i>Total funds at 1 April 2016</i>		106,595	103,844	210,439	129,813
TOTAL FUNDS AT 31 MARCH 2017		62,420	216,654	279,074	210,439

The notes on pages 19 to 23 form part of these financial statements.

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

BALANCE SHEET AS AT 31 MARCH 2017

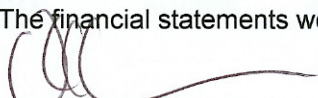
	Note	2017 £	2017 £	2016 £
CURRENT ASSETS				
Debtors	10	38,991		99,665
Cash at bank		406,554		377,100
CREDITORS: amounts falling due within one year	11	<u>(166,471)</u>		<u>(266,327)</u>
NET CURRENT ASSETS			279,074	210,439
TOTAL ASSETS LESS CURRENT LIABILITIES			279,074	210,439
CHARITY FUNDS				
Restricted funds	12		62,420	106,595
Unrestricted funds	12		<u>216,654</u>	<u>103,844</u>
TOTAL FUNDS			279,074	210,439

The Directors consider that the GNDR is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the GNDR to obtain an audit for the year in question in accordance with section 476 of the Act. However, an audit is required in accordance with section 144 of the Charities Act 2011.

The Directors acknowledge their responsibilities for ensuring that the GNDR keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the GNDR as at 31 March 2017 and of its net incoming resources for the year then ended in accordance with the requirements of sections 394 and 395 of the Act and which otherwise comply with the requirements of the Act relating to the financial statements so far as applicable to the GNDR.

The financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The financial statements were approved by the Directors on [15 /12 /17] and signed on their behalf by:



Mrs O.K Chadburn

The notes on pages 18 to 22 form part of these financial statements.

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(A company limited by guarantee)

**STATEMENT OF CASHFLOWS
AS AT 31 MARCH 2017**

	2017	2016
	£	£
Net cash used in operating activities	26,235	267,337
Cashflows from investing activities		
Interest income	3,218	2,462
Purchase of fixed assets	-	-
Net cash used in investing activities	3,218	269,799
Cashflows from financing activities		
Repayment of borrowing	-	-
Net cash used in financing activities	-	-
Change in cash and cash equivalents in the year	29,453	269,799
	-	
Cash and cash equivalents brought forward	377,101	107,302
Cash and cash equivalents carried forward	406,554	377,101
Reconciliation of net movement in funds to net cash flow from operating activities		
	2,017	2,016
	£	£
Net movement in funds	68,635	80,626
Deduct: Interest received	(3,218)	(2,462)
Decrease/Increase in debtors	60,674	(32,932)
Increase/ Decrease in creditors	(99,856)	222,105
Net cash generated by operating activities	26,235	267,337

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

ACCOUNTING POLICIES

General Information

Global Network of Civil Society Organisations for Disaster Reduction is a charitable company incorporated in England and Wales. The registered office address is 8 Waldegrave Road, Teddington, Middlesex, TW11 8HT.

1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention, and in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable in the UK and Republic of Ireland (FRS102)(effective January 2015) the Charities SORP (FRS102) and the Companies Act 2006.

1.2 Company status

The GNDR is a company limited by guarantee. The members of the company are the Directors named on page 1. In the event of the GNDR being wound up, the liability in respect of the guarantee is limited to £10 per member of the GNDR. The charitable company is considered to be a public benefit entity.

1.3 Fund accounting

General funds are used for 'Frontline' and associated activities. Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors.

1.4 Income

All income is included in the Statement of financial activities when the GNDR is legally entitled to the income and the amount can be quantified with reasonable accuracy. Where grants provide funding for a period exceeding one year, the proportion received in the year that relates to a future period is included in creditors as deferred income.

1.5 Expenditure

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

1.6 Reconciliation with Previously Accepted Accounting Practice

In preparing the accounts, the directors have considered whether applying the accounting policies required by FRS 102 and the Charities SORP FRS102, a restatement of comparative items is needed. As there were no significant changes, no such restatement is required.

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

2. GRANTS

	Restricted funds 2017 £	Unrestricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
OFDA (United States Government)	269,927	-	269,927	314,157
Government of the Netherlands	-	-	-	442,476
Swiss Agency for Development	447,446	-	447,446	312,460
World Bank	71,544	-	71,544	36,222
German Government	-	-	-	2,311
EU ECHO	45,650	-	45,650	-
DFID	-	-	-	49,600
UNISDR	2,500	-	2,500	26,699
DFAT (Australian Government)	108,453	-	108,453	-
IFRC	758	-	758	-
	946,278	-	946,278	1,183,925

3. GOVERNANCE COSTS

	Restricted funds 2017 £	Unrestricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
Auditors' remuneration	-	2,000	2,000	2,000
Other costs	-	1,257	1,257	1,422
		3,257	3,257	3,422

4. DIRECT COSTS

	2017 £	2016 £
Charitable activities	418,991	604,344
Wages and salaries	339,758	356,943
Social Security costs	27,159	36,538
Pension costs	36,253	44,611
	822,161	1,042,436

5. SUPPORT COSTS

	2017 £	2016 £
Fixed office costs	55,443	58,528
Finance charges	-	1,375
	55,443	59,903

GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

6. ANALYSIS OF EXPENDITURE BY TYPE

	Staff costs 2017 £	Other costs 2017 £	Total 2017 £	Total 2016 £
Charitable Activities	403,170	474,434	877,604	1,102,339
Governance	-	3,257	3,257	3,422
	403,170	477,691	880,861	1,105,761

7. ANALYSIS OF RESOURCES EXPENDED BY ACTIVITIES

	Activities undertaken directly 2017 £	Support costs 2017 £	Total 2017 £	Total 2016 £
Building the GNDR Community	556,394	55,443	611,837	823,300
Strengthening Member Capability	45,912	0	45,912	11,851
VFL Action Research	213,987	0	213,987	196,428
Advocacy and Campaigning	5,868	0	5,868	70,760
	822,161	55,443	877,604	1,102,339

8. NET INCOMING RESOURCES

This is stated after charging:

	2017 £	2016 £
Auditors' remuneration	2,000	2,000

9. EMPLOYEES AND DIRECTORS

Employee costs were as follows:

	2017 £	2016 £
Wages and salaries	339,758	356,943
Social security costs	27,159	36,538
Pension costs	36,253	44,611
	403,170	438,092

The average monthly number of employees during the year was 9 (2016: 11).

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(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

One employee received remuneration amounting to between £70,000-£90,000 in the year (2016: one between £ 70,000 - £ 80,000).

During the year, no Directors received any remuneration, benefits in kind, or reimbursement of expenses (2016: none).

10. DEBTORS

	2017 £	2016 £
Accrued grants	38,991	82,806
Prepayments	-	15,772
Other income	-	1,087
	<u>38,991</u>	<u>99,665</u>

11. CREDITORS: Amounts falling due within one year

	2017 £	2016 £
Accruals and deferred income	166,471	266,327
	<u>166,471</u>	<u>266,327</u>

12. STATEMENT OF FUNDS

	Brought Forward £	Income £	Expenditure £	Transfer between funds	Carried Forward £
General funds	103,844	3,218	(3,257)	112,849	216,654
Restricted funds	106,595	946,278	(877,604)	(112,849)	62,420
	<u>210,439</u>	<u>949,496</u>	<u>(880,861)</u>	<u>0</u>	<u>279,074</u>

An exercise was carried out on the completion of the grant funded projects and where it is determined that the surplus is not required to be repaid or to be used for other restricted purposes, a transfer is made to unrestricted funds.

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(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

13. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Restricted funds 2017 £	Unrestricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
Current assets	226,051	219,494	445,545	476,766
Creditors due within one year	(163,631)	(2,840)	(166,471)	(266,327)
	62,420	216,654	279,074	210,439

14. PENSION COMMITMENTS

The company makes contributions to various pension funds nominated by employees based on a fixed percentage rate of gross income on a monthly basis. The company has no other pension commitments.

The pension cost charge represents contributions paid by the company amounting to £ 36,253 (2016: £ 44,611).

15. RELATED PARTY TRANSACTIONS

None (2016: £1,000)